

### Overview ipal

July, 2004

# oal performs outstanding technology transfer or universities and research institutes...

to the benefit of all parties

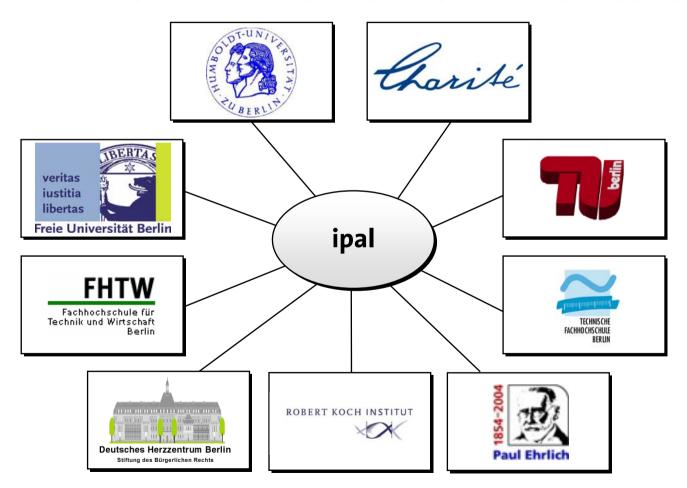
ipal generates values by commercializing research results and inventions. ipal

- advises academic research institutes of Berlin, on how to improve commercial potentials of research projects
- manages on an exclusive base the intellectual property assets of the universities
- analyses the commercial value of inventions
- identifies optimal licensing partners for inventions world-wide
- gives licenses to industrial partners
- deposits IP-rights into start-ups and receives shares in return
- monitors IP-rights and license agreements
- builds long-term partnerships between academic research institutes and industrial partners

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# echnology transfer for over 11.000 scientists and 20.000 students

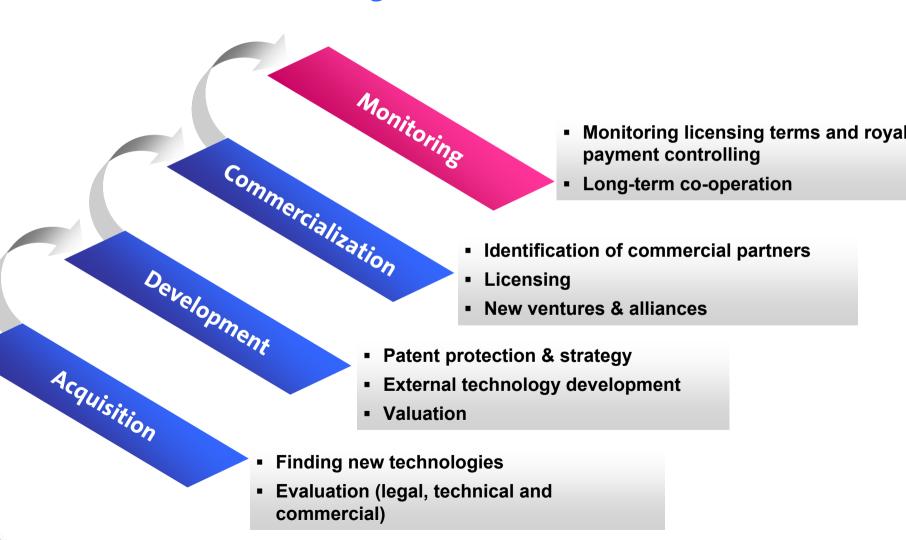
al commercializes for Berlin universities on an exclusive base





## t ipal we create and deliver value step by step

ur route to commercializing IP

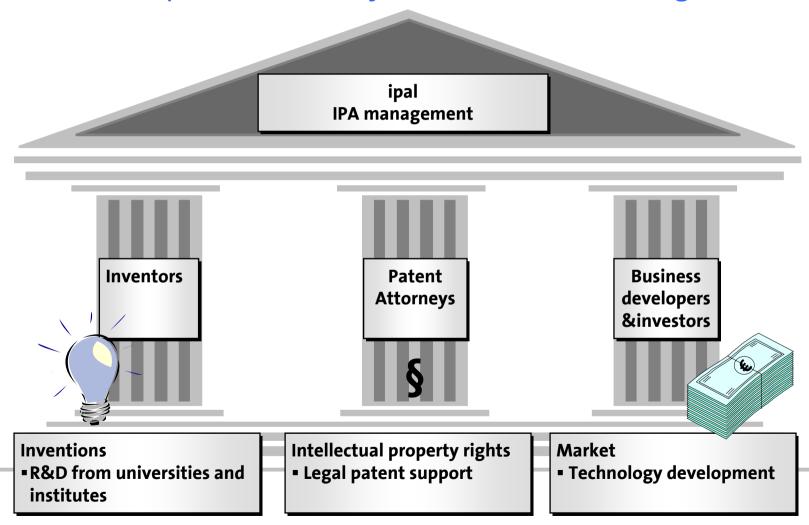


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## oal successfully develops IPA teaming up...

with inventors, patent attorneys and business managers



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# and enhances the attractiveness of PA for commercial partners

nree clusters of reasons beneficial to commercial value

#### Competitiveness

Use of ideal commercialization time

**Pre-selection** 

Taking on the financial risk for IP protection from the inventors

#### **IPR** situation

International patent protection

**Broad scope of protection** 

Patent strategy with focus on commercial value

Clear ownership of IPR

**Clear status on IPR** 

#### **Market orientation**

**Professional marketing** 

**Market-analysis** 

**Valuation** 

Build on international contacts to industry

ipal develops IPA from universities to make it commercially viable!

## Ve focus on the value proposition of the IPA

#### verview on valuation and licensing terms

We focus on the product value proposition

- Segmentation of the market
- Estimate value by using various valuation methods
- Tailor licensing terms to prospective customer need

We try to acquire a thorough understanding of prospective licensee beyond pure product and R&D profile

- Organizational structure and key personnel
- Project budgets and process

At ipal we thoroughly devise our sales approach rather than pursuing opportunistic options

- Market intelligence
- Parallelize timelines to have all available options ready

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# ownercialization success of IPA

verview sales channels

